

3rd Quarter FY March 2011 Financial Results

Nomura Research Institute, Ltd.

January 28, 2011

(1) Highlights

[3rd Quarter Total] (Unit: JPY million)

	3QFY Mar.2010 Total (Apr.2009 - Dec.2009)	3QFY Mar.2011 Total (Apr.2010 - Dec.2010)	Progress	ΥοΥ	Y	FY Mar.2010 (Apr.2009 - Mar.2010)
	Amount	Amount	%	Diff.	Change (%)	Amount
Sales	252,155	241,974	74.5	(10,180)	(4.0)	338,629
Consulting Services	21,489	23,180	77.3	1,691	7.9	28,883
System Development & System Application Sales	95,778	87,729	71.9	(8,049)	(8.4)	126,821
System Management & Operation Services	124,316	125,106	75.4	789	0.6	167,010
Product Sales	10,569	5,957	85.1	(4,611)	(43.6)	15,914
Cost of Sales	179,914	174,204		(5,709)	(3.2)	245,641
Gross Profit	72,240	67,769	_	(4,470)	(6.2)	92,988
(Gross Profit Margin)	28.6%	28.0%		(0.6P)		27.5%
SG&A	39,485	40,751	_	1,265	3.2	52,911
Operating Profit	32,755	27,018	73.0	(5,736)	(17.5)	40,077
(Operating Profit Margin)	13.0%	11.2%	_ /_	(1.8P)		11.8%
Non-operating gain and loss	664	1,315		651	98.1	870
Other Income and Expense	(861)	(316)		544	-	(3,618)
Net Income	18,649	16,241	72.2	(2,407)	(12.9)	21,856
Earnings per Share	JPY 95.85	JPY 83.43	72.2	JPY (12.41)	(13.0)	JPY 112.32

^{*}Amounts of less than JPY million were rounded down.

[3rd Quarter] (Unit: JPY million)

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	3QFY Mar.2010 (Oct.2009 - Dec.2009)	3QFY Mar.2011 (Oct.2010 - Dec.2010)	Υ	o Y
	Amount	Amount	Diff.	Change (%)
Sales	85,272	79,868	(5,404)	(6.3)
Consulting Services	7,892	8,688	796	10.1
System Development & System Application Sales	32,081	28,488	(3,592)	(11.2)
System Management & Operation Services	40,660	41,070	410	1.0
Product Sales	4,638	1,620	(3,018)	(65.1)
Cost of Sales	61,409	55,609	(5,799)	(9.4)
Gross Profit	23,863	24,258	395	1.7
(Gross Profit Margin)	28.0%	30.4%	2.4P	
SG&A	13,198	13,249	51	0.4
Operating Profit	10,664	11,008	344	3.2
(Operating Profit Margin)	12.5%	13.8%	1.3P	
Non-operating gain and loss	387	238	(149)	(38.5)
Other Income and Expense	7	28	21	288.5
Net Income	6,670	6,583	(86)	(1.3)
Earnings per Share	JPY 34.28	JPY 33.82	JPY (0.46)	(1.3)

[2nd Quarter]

			(Unit: JP	Y million)
	2QFY Mar.2010 (Jul.2009 - Sep.2009)	2QFY Mar.2011 (Jul.2010 - Sep.2010)	Υo	Υ
	Amount	Amount	Diff.	Change (%)
Sales	85,361	81,455	(3,905)	(4.6)
Consulting Services	7,260	7,974	714	9.8
System Development & System Application Sales	33,059	29,378	(3,680)	(11.1)
System Management & Operation Services	41,342	41,762	420	1.0
Product Sales	3,699	2,339	(1,359)	(36.8)
Cost of Sales	60,375	58,553	(1,821)	(3.0)
Gross Profit	24,985	22,901	(2,083)	(8.3)
(Gross Profit Margin)	29.3%	28.1%	(1.2P)	
SG&A	12,848	13,452	604	4.7
Operating Profit	12,137	9,448	(2,688)	(22.1)
(Operating Profit Margin)	14.2%	11.6%	(2.6P)	
Non-operating gain and loss	(630)	135	765	-
Other Income and Expense	(572)	(28)	543	-
Net Income	5,855	5,575	(279)	(4.8)
Earnings per Share	JPY 30.09	JPY 28.64	JPY (1.45)	(4.8)

^{*}Amounts of less than JPY million were rounded down.

[1st Quarter] (Unit: JPY million)

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	1QFY Mar.2010 (Apr.2009 - Jun.2009)	1QFY Mar.2011 (Apr.2010 - Jun.2010)	YoY		
	Amount	Amount	Diff.	Change (%)	
Sales	81,521	80,650	(870)	(1.1)	
Consulting Services	6,336	6,517	180	2.9	
System Development & System Application Sales	30,638	29,862	(775)	(2.5)	
System Management & Operation Services	42,314	42,272	(41)	(0.1)	
Product Sales	2,231	1,998	(233)	(10.5)	
Cost of Sales	58,129	60,041	1,911	3.3	
Gross Profit	23,392	20,609	(2,782)	(11.9)	
(Gross Profit Margin)	28.7%	25.6%	(3.1P)		
SG&A	13,438	14,048	610	4.5	
Operating Profit	9,953	6,560	(3,392)	(34.1)	
(Operating Profit Margin)	12.2%	8.1%	(4.1P)		
Non-operating gain and loss	906	942	35	3.9	
Other Income and Expense	(296)	(317)	(20)	-	
Net Income	6,124	4,082	(2,042)	(33.3)	
Earnings per Share	JPY 31.48	JPY 20.97	JPY (10.51)	(33.4)	

^{*}Amounts of less than JPY million were rounded down.

(2) Sales and Operating Profit by segment

①Segment performance results (including sales for each segment)

[3rd Quarter Total] (Unit: JPY million)

		3Q FY M Tot (Apr.2 - Dec.2	al 2009	3Q FY Ma Tota (Apr.2 - Dec.2	al 2010	Yo	1	FY Mar.2 (Apr.20 - Mar.2	09
		Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)	Amount	Share (%)
Consulting	Sales	13,516	5.4	13,821	5.7	305	2.3	17,993	5.3
	Operating Profit	241	0.7	601	2.2	359	148.6	127	0.3
	Operating Profit Margin	1.8		4.4		2.6P		0.7	
Financial IT	Sales	155,565	61.7	150,292	62.1	(5,272)	(3.4)	209,191	61.8
Solutions	Operating Profit	16,311	49.8	14,098	52.2	(2,213)	(13.6)	19,845	49.5
	Operating Profit Margin	10.5		9.4		(1.1P)		9.5	
Industrial IT Solutions	Sales	71,267	28.3	66,041	27.3	(5,225)	(7.3)	95,859	28.3
Solutions	Operating Profit	6,943	21.2	2,529	9.4	(4,413)	(63.6)	8,425	21.0
	Operating Profit Margin	9.7		3.8		(5.9P)		8.8	
IT Platform Services	Sales	51,805	20.5	51,248	21.2	(556)	(1.1)	69,298	20.5
Sel vices	Operating Profit	6,761	20.6	7,532	27.9	771	11.4	8,525	21.3
	Operating Profit Margin	13.1		14.7		1.6P		12.3	
Others	Sales	9,234	3.7	8,470	3.5	(763)	(8.3)	12,082	3.6
	Operating Profit	(521)	(1.6)	184	0.7	705	-	(467)	(1.2)
	Operating Profit Margin	(5.6)		2.2		7.8P		(3.9)	
Inter-segment sales and	Sales	(49,232)	(19.5)	(47,899)	(19.8)	1,332		(65,795)	(19.4)
eliminations	Operating Profit	3,018	9.2	2,072	7.7	(945)		3,621	9.0
Total	Sales	252,155	100.0	241,974	100.0	(10,180)	(4.0)	338,629	100.0
	Operating Profit	32,755	100.0	27,018	100.0	(5,736)	(17.5)	40,077	100.0
	Operating Profit Margin	13.0		11.2		(1.8P)		11.8	

^{*}Amounts of less than JPY million were rounded down.

[3rd Quarter] (Unit: JPY million)

Quarterj						Unit: JP 1	111111011)
		3Q FY Ma (Oct.2 - Dec.2	009	3Q FY Ma (Oct.2) - Dec.2	010	Yo	Υ
		Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
Consulting	Sales	4,963	5.8	5,278	6.6	314	6.3
	Operating Profit	245	2.3	830	7.5	585	238.6
	Operating Profit Margin	4.9		15.7		10.8P	
Financial IT Solutions	Sales	53,297	62.5	49,071	61.4	(4,226)	(7.9)
Solutions	Operating Profit	5,518	51.7	5,099	46.3	(419)	(7.6)
	Operating Profit Margin	10.4		10.4		0.0P	
Industrial IT Solutions	Sales	23,541	27.6	21,736	27.2	(1,805)	(7.7)
Solutions	Operating Profit	2,191	20.6	2,163	19.6	(28)	(1.3)
	Operating Profit Margin	9.3		10.0		0.6P	
IT Platform Services	Sales	17,267	20.2	16,983	21.3	(283)	(1.6)
Services	Operating Profit	2,240	21.0	2,464	22.4	224	10.0
	Operating Profit Margin	13.0		14.5		1.5P	
Others	Sales	2,665	3.1	2,793	3.5	128	4.8
	Operating Profit	(209)	(2.0)	86	0.8	295	-
	Operating Profit Margin	(7.8)		3.1		10.9P	
Inter-segment sales and	Sales	(16,462)	(19.3)	(15,995)	(20.0)	467	
eliminations	Operating Profit	677	6.4	364	3.3	(313)	
Total	Sales	85,272	100.0	79,868	100.0	(5,404)	(6.3)
	Operating Profit	10,664	100.0	11,008	100.0	344	3.2
	Operating Profit Margin	12.5		13.8		1.3P	

[2nd Quarter] (Unit: JPY million)

		2Q FY Ma (Jul.20 - Sep.2	009	2Q FY Ma (Jul.20 - Sep.2	010	Yo	Y
		Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
Consulting	Sales	4,644	5.4	4,816	5.9	171	3.7
	Operating Profit	406	3.3	403	4.3	(3)	(8.0)
	Operating Profit Margin	8.8		8.4		(0.4P)	
Financial IT Solutions	Sales	52,404	61.4	50,321	61.8	(2,083)	(4.0)
Solutions	Operating Profit	5,917	48.8	5,320	56.3	(596)	(10.1)
	Operating Profit Margin	11.3		10.6		(0.7P)	
Industrial IT	Sales	24,510	28.7	22,282	27.4	(2,228)	(9.1)
Solutions	Operating Profit	2,794	23.0	568	6.0	(2,225)	(79.6)
	Operating Profit Margin	11.4		2.6		(8.8P)	
IT Platform Services	Sales	17,454	20.4	17,297	21.2	(156)	(0.9)
Sel vices	Operating Profit	2,218	18.3	2,447	25.9	228	10.3
	Operating Profit Margin	12.7		14.1		1.4P	
Others	Sales	3,032	3.6	2,709	3.3	(322)	(10.6)
	Operating Profit	(453)	(3.7)	(17)	(0.2)	436	-
	Operating Profit Margin	(15.0)		(0.6)		14.3P	
Inter-segment sales and	Sales	(16,685)	(19.5)	(15,971)	(19.6)	714	
eliminations	Operating Profit	1,254	10.3	726	7.7	(527)	
Total	Sales	85,361	100.0	81,455	100.0	(3,905)	(4.6)
	Operating Profit	12,137	100.0	9,448	100.0	(2,688)	(22.1)
	Operating Profit Margin	14.2		11.6		(2.6P)	

^{*}Amounts of less than JPY million were rounded down.

[1st Quarter] (Unit: JPY million)

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		1Q FY Ma (Apr.2 - Jun.2	009	1Q FY Ma (Apr.: - Jun.:	2010	Yo	Υ	
		Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)	
Consulting	Sales	3,907	4.8	3,726	4.6	(181)	(4.6)	
	Operating Profit	(409)	(4.1)	(632)	(9.6)	(222)	-	
	Operating Profit Margin	(10.5)		(17.0)		(6.5P)		
Financial IT Solutions	Sales	49,862	61.2	50,899	63.1	1,037	2.1	
Solutions	Operating Profit	4,875	49.0	3,678	56.1	(1,197)	(24.6)	
	Operating Profit Margin	9.8		7.2		(2.6P)		
Industrial IT	Sales	23,215	28.5	22,023	27.3	(1,192)	(5.1)	
Solutions	Operating Profit	1,956	19.7	(202)	(3.1)	(2,159)	-	
	Operating Profit Margin	8.4		(0.9)		(9.3P)		
IT Platform	Sales	17,083	21.0	16,967	21.0	(116)	(0.7)	
Services	Operating Profit	2,301	23.1	2,620	39.9	318	13.8	
	Operating Profit Margin	13.5		15.4		2.0P		
Others	Sales	3,536	4.3	2,967	3.7	(568)	(16.1)	
	Operating Profit	141	1.4	115	1.8	(25)	(18.3)	
	Operating Profit Margin	4.0		3.9		(0.1P)		
Inter-segment sales and	Sales	(16,084)	(19.7)	(15,933)	(19.8)	151		
eliminations	Operating Profit	1,086	10.9	981	15.0	(105)		
Total	Sales	81,521	100.0	80,650	100.0	(870)	(1.1)	
	Operating Profit	9,953	100.0	6,560	100.0	(3,392)	(34.1)	
	Operating Profit Margin	12.2		8.1		(4.1P)		

^{*}Amounts of less than JPY million were rounded down.

2Details of outside sales by segment

[3rd Quarter Total] (Unit: JPY million)

L	Quarter Total							(OIIIL. JF I	1111111011)
		Tota (Apr.20	3Q FY Mar.2010 Total (Apr.2009- Dec.2009)		3Q FY Mar.2011 Total (Apr.2010- Dec.2010)		YoY		2010 09- 10)
		Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)	Amount	Share (%)
Cor	nsulting	13,495	5.4	13,773	5.7	277	2.1	17,945	5.3
Fina	ancial IT Solutions	155,445	61.6	150,240	62.1	(5,205)	(3.3)	209,032	61.7
	Securities	81,725	32.4	74,856	30.9	(6,868)	(8.4)	108,401	32.0
	Insurance	39,235	15.6	40,456	16.7	1,221	3.1	53,895	15.9
	Banking	18,848	7.5	18,299	7.6	(548)	(2.9)	25,881	7.6
	Other financial	15,636	6.2	16,627	6.9	990	6.3	20,854	6.2
Ind	ustrial IT Solutions	67,728	26.9	62,638	25.9	(5,089)	(7.5)	90,965	26.9
	Distribution	31,101	12.3	31,270	12.9	168	0.5	41,289	12.2
	Manufacturing, service and other	36,627	14.5	31,368	13.0	(5,258)	(14.4)	49,676	14.7
IT F	Platform Services	8,412	3.3	8,916	3.7	503	6.0	11,391	3.4
Oth	ers	7,072	2.8	6,405	2.6	(666)	(9.4)	9,295	2.7
	Total	252,155	100.0	241,974	100.0	(10,180)	(4.0)	338,629	100.0

^{*}Amounts of less than JPY million were rounded down.

[3rd Quarter] (Unit: JPY million)

			3Q FY Ma	r 2011		
	3Q FY Mar.2010 3Q FY Mar.201 (Oct.2009- (Oct.2010- Dec.2009) Dec.2010)		010-	Yo	(
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
ulting	4,954	5.8	5,265	6.6	311	6.3
Financial IT Solutions		62.5	49,048	61.4	(4,223)	(7.9)
Securities	27,796	32.6	24,958	31.3	(2,837)	(10.2)
nsurance	13,448	15.8	13,246	16.6	(201)	(1.5)
Banking	6,694	7.9	5,180	6.5	(1,513)	(22.6)
Other financial	5,333	6.3	5,662	7.1	328	6.2
trial IT Solutions	22,377	26.2	20,570	25.8	(1,806)	(8.1)
Distribution	10,295	12.1	10,323	12.9	27	0.3
Manufacturing, service and other	12,081	14.2	10,247	12.8	(1,833)	(15.2)
tform Services	2,677	3.1	2,858	3.6	181	6.8
Others		2.3	2,124	2.7	133	6.7
Total		100.0	79,868	100.0	(5,404)	(6.3)
	cial IT Solutions Securities Insurance Sanking Other financial Strial IT Solutions Distribution Manufacturing, Service and other Strom Services	cial IT Solutions 53,272 Securities 27,796 Insurance 13,448 Sanking 6,694 Other financial 5,333 Strial IT Solutions 22,377 Distribution 10,295 Manufacturing, Service and other tform Services 2,677 S 1,991	Amount (%) ulting 4,954 5.8 cial IT Solutions 53,272 62.5 decurities 27,796 32.6 desurance 13,448 15.8 danking 6,694 7.9 dther financial 5,333 6.3 dtrial IT Solutions 22,377 26.2 distribution 10,295 12.1 Manufacturing, 12,081 14.2 dervice and other tform Services 2,677 3.1 desurance 1,991 2.3	Amount (%) Amount Ulting 4,954 5.8 5,265 Cial IT Solutions 53,272 62.5 49,048 Elecurities 27,796 32.6 24,958 Character 13,448 15.8 13,246 Character 13,448 15.8 13,246 Character 13,33 6.3 5,662 Character 14,081 10,295 Character 10,295 12.1 10,323 Charactering, 12,081 14.2 10,247 Character 13,081 14.2 10,247 Character 14,081 14.2 10,247 Character 15,081 14.2 15,081 Character 15,081 Cha	Amount (%) Amount (%) Ulting 4,954 5.8 5,265 6.6 Cial IT Solutions 53,272 62.5 49,048 61.4 Securities 27,796 32.6 24,958 31.3 Insurance 13,448 15.8 13,246 16.6 Canking 6,694 7.9 5,180 6.5 Other financial 5,333 6.3 5,662 7.1 Cirial IT Solutions 22,377 26.2 20,570 25.8 Oistribution 10,295 12.1 10,323 12.9 Manufacturing, service and other 12,081 14.2 10,247 12.8 Efform Services 2,677 3.1 2,858 3.6 S 1,991 2.3 2,124 2.7	Amount (%) Amount (%) Diff. Ulting 4,954 5.8 5,265 6.6 311 cial IT Solutions 53,272 62.5 49,048 61.4 (4,223) Securities 27,796 32.6 24,958 31.3 (2,837) Insurance 13,448 15.8 13,246 16.6 (201) Sanking 6,694 7.9 5,180 6.5 (1,513) Other financial 5,333 6.3 5,662 7.1 328 Itrial IT Solutions 22,377 26.2 20,570 25.8 (1,806) Distribution 10,295 12.1 10,323 12.9 27 Manufacturing, service and other 12,081 14.2 10,247 12.8 (1,833) Efform Services 2,677 3.1 2,858 3.6 181 Is 1,991 2.3 2,124 2.7 133

^{*}Amounts of less than JPY million were rounded down.

[2nd Quarter] (Unit: JPY million)

		2Q FY Ma (Jul.20 Sep.20	09-	2Q FY Ma (Jul.20 Sep.20)10-	10- YoY	
		Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
Con	sulting	4,636	5.4	4,803	5.9	166	3.6
Fina	ancial IT Solutions	52,347	61.3	50,308	61.8	(2,039)	(3.9)
	Securities	27,270	31.9	25,536	31.3	(1,733)	(6.4)
	Insurance	13,268	15.5	13,412	16.5	144	1.1
	Banking	6,780	7.9	5,764	7.1	(1,016)	(15.0)
	Other financial	5,029	5.9	5,595	6.9	566	11.3
Ind	ustrial IT Solutions	23,203	27.2	21,086	25.9	(2,116)	(9.1)
	Distribution	10,702	12.5	10,335	12.7	(367)	(3.4)
	Manufacturing, service and other	12,500	14.6	10,751	13.2	(1,749)	(14.0)
IT Platform Services		2,883	3.4	3,236	4.0	353	12.3
Oth	ers	2,289	2.7	2,020	2.5	(269)	(11.8)
	Total	85,361	100.0	81,455	100.0	(3,905)	(4.6)

^{*}Amounts of less than JPY million were rounded down.

[1st Quarter] (Unit: JPY million)

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		1Q FY Ma (Apr.20 Jun.20	009-	1Q FY Ma (Apr.20 Jun.20	010-	Yo	(
		Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
Cor	nsulting	3,905	4.8	3,704	4.6	(200)	(5.1)
Fina	ancial IT Solutions	49,825	61.1	50,883	63.1	1,058	2.1
	Securities	26,658	32.7	24,361	30.2	(2,297)	(8.6)
	Insurance	12,519	15.4	13,797	17.1	1,278	10.2
	Banking	5,373	6.6	7,354	9.1	1,981	36.9
	Other financial	5,273	6.5	5,369	6.7	95	1.8
Ind	ustrial IT Solutions	22,148	27.2	20,981	26.0	(1,166)	(5.3)
	Distribution	10,102	12.4	10,611	13.2	509	5.0
	Manufacturing, service and other	12,046	14.8	10,370	12.9	(1,676)	(13.9)
IT F	Platform Services	2,851	3.5	2,820	3.5	(31)	(1.1)
Oth	ers	2,791	3.4	2,261	2.8	(529)	(19.0)
	Total	81,521	100.0	80,650	100.0	(870)	(1.1)
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^{*}Amounts of less than JPY million were rounded down.

(3) Sales to main clients

[3 rd Quarter Total]	(Unit: JPY million)
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	3Q FY Mar.2010 Total (Apr.2009- Dec.2009)		3Q FY Mar.2011 Total (Apr.2010- Dec.2010)		YoY		FY Mar.2010 (Apr.2009- Mar.2010)	
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)	Amount	Share (%)
Nomura Holdings	65,604	26.0	56,981	23.5	(8,622)	(13.1)	86,335	25.5
SEVEN & i HOLDINGS	30,929	12.3	30,328	12.5	(601)	(1.9)	40,599	12.0

^{*}Figures, in principle, include sales to subsidiaries.

[3 rd Quarter]					(Unit: JP	Y million)
	(Oct.20	(Oct.2009- Dec.2009)		r.2011)10-)10)	Yol	(
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
Nomura Holdings	20,852	24.5	18,384	23.0	(2,467)	(11.8)
SEVEN & i HOLDINGS	9,829	11.5	9,774	12.2	(55)	(0.6)

<References>

[2 nd Quarter]					(Unit: JP	Y million
	2Q FY Mar.2010 (Jul.2009- Sep.2009)		2Q FY Mar.2011 (Jul.2010- Sep.2010)		YoY	
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
Nomura Holdings	22,188	26.0	19,441	23.9	(2,747)	(12.4)
SEVEN & i HOLDINGS	11,303	13.2	9,943	12.2	(1,359)	(12.0)

[1 st Quarter]				_	(Unit: JP	Y million
	1Q FY Mar.2010 (Apr.2009- Jun.2009)		1Q FY Ma (Apr.20 Jun.2	010-	Yo	•
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
Nomura Holdings	22,563	27.7	19,155	23.8	(3,407)	(15.1)
SEVEN & i HOLDINGS	9,797	12.0	10,610	13.2	813	8.3

^{*}Amounts of less than JPY million were rounded down.

(4) Subcontracting Costs

[3rd Quarter Total] (Unit: JPY million)

	3Q FY M Tot (Apr.2 Dec.2	2009-	3Q FY N Tota (Apr.20 Dec.20	l 10-	Yo	Y	FY Mar.20	009-
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)	Amount	Share (%)
Subcontracting Costs	82,833	32.9	75,453		(7,380)	(8.9)	109,825	32.4
(Subcontracting Costs to China)	10,559	12.7	8,909	11.8	(1,649)	(15.6)	13,548	12.3

^{*} Subcontracting costs to China & Percentage in total subcontracting costs.

[3rd Quarter] (Unit: JPY million)

[0 40.0				, -		,
	3Q FY M (Oct.2 Dec.2	009-	3Q FY Mar.2011 (Oct.2010- Dec.2010)		YoY	
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)
Subcontracting Costs	27,404	32.1	24,905	31.2	(2,498)	(9.1)
(Subcontracting Costs to China)	3,254	11.9	2,908	11.7	(345)	(10.6)

<References>

[2nd Quarter] (Unit: JPY million)

	(Jul.20	2Q FY Mar.2010 (Jul.2009- Sep.2009)		2Q FY Mar.2011 (Jul.2010- Sep.2010)		YoY	
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)	
Subcontracting Costs	27,681	32.4	25,626	31.5	(2,054)	(7.4)	
(Subcontracting Costs to China)	3,641	13.2	3,109	12.1	(531)	(14.6)	

[1 st Quarter]				(Unit: JPY	million)	
	(Apr.2	1Q FY Mar.2010 (Apr.2009- Jun.2009)		1Q FY Mar.2011 (Apr.2010- Jun.2010)		YoY	
	Amount	Share (%)	Amount	Share (%)	Diff.	Change (%)	
Subcontracting Costs	27,747	34.0	24,920	30.9	(2,826)	(10.2)	
(Subcontracting Costs to China)	3,664	13.2	2,892	11.6	(772)	(21.1)	

^{*}Amounts of less than JPY million were rounded down.

3Q 3Q FY Mar.2010 FY Mar.2011 FY Mar.2010 YoY (Apr.2009 Total Total -Mar.2010) (Apr.2009-(Apr.2010-Dec.2009) Dec.2010) Change(%) **Amount Amount Amount Operating Activities** 45.281 32,182 (28.9)58,060 **Investing Activities** (12,242)(22,839)86.6 (16,175)(Investing Activities except (22,316)(15,032)(32.6)(28, 184)Cash management purpose investment) **Free Cash Flow** 33,039 9,342 (71.7)41,885 (Free Cash Flow except 22,965 17,150 (25.3)29,876 Cash management purpose investment) **Financing Activities** (10,297)(170)(98.3)(10,348)Net increase in Cash and cash equivalents 22,641 8,703 (61.6)31,547

12,568

50,870

63,967

16,510

68,478

90,249

31.4

34.6

41.1

Cash Management purpose investment

Cash management purpose investment)

Cash and cash equivalents

(Net increase in Cash and cash equivalents except

Cash and cash equivalents at end of period

(5) Cash Flow

(Unit: JPY million)

19,538

59,775

73,837

^{*}Cash management purpose investment are the investments to 3 months over time deposits and government bonds etc..

^{*}Amounts of less than JPY million were rounded down.

(6) Capital Expenditure, R&D

[3rd Quarter Total] (Unit: JPY million)

		3Q FY Mar.2010 3 Total (Apr.2009 - Dec.2009)	3Q FY Mar.2011 Total (Apr.2010 - Dec.2010)	YoY		FY Mar.2010 (Apr.2009 - Mar.2010)
		Amount	Amount	Diff.	Change (%)	Amount
Capital	Expenditure	21,382	12,695	(8,687)	(40.6)	29,000
	Tangible	8,230	5,183	(3,047)	(37.0)	13,792
	Intangible	13,151	7,511	(5,639)	(42.9)	15,208
R&D		2,491	2,506	15	0.6	3,561

[3rd Quarter] (Unit: JPY million)

		3Q FY Mar.2010 (Oct.2009 - Dec.2009)	3Q FY Mar.2011 (Oct.2010 - Dec.2010)	YoY	
		Amount	Amount	Diff.	Change (%)
Capital Expenditure		6,302	4,050	(2,251)	(35.7)
	Tangible	2,890	1,641	(1,249)	(43.2)
	Intangible	3,411	2,408	(1,002)	(29.4)
R&D		806	921	114	14.2

^{*}Amounts of less than JPY million were rounded down.

[2 nd Qı	uarter]			(Unit: JF	PY million)
		2Q FY Mar.2010 (Jul.2009 - Sep.2009)	2Q FY Mar.2011 (Jul.2010 - Sep.2010)	YoY	,
		Amount	Amount	Diff.	Change (%)
Capital	Expenditure	7,469	4,847	(2,622)	(35.1)
	Tangible	3,062	2,097	(964)	(31.5)
	Intangible	4,407	2,750	(1,657)	(37.6)
R&D		952	904	(48)	(5.1)

[1st Quarter]				(Unit: 、	JPY million)
		1Q FY Mar.2010 (Apr.2009 - Jun.2009)	1Q FY Mar.2011 (Apr.2010 - Jun.2010)	YoY	,
		Amount	Amount	Diff.	Change (%)
Capital Expenditure		7,610	3,796	(3,813)	(50.1)
	Tangible	2,277	1,444	(833)	(36.6)
	Intangible	5,332	2,352	(2,979)	(55.9)
R&D		732	681	(51)	(7.0)

^{*}Amounts of less than JPY million were rounded down.

(7) Depreciation and Amortization

[3rd Quarter Total] (Unit: JPY million)

-				•	
	3Q FY Mar.2010 Total (Apr.2009- Dec.2009)	3Q FY Mar.2011 Total (Apr.2010- Dec.2010)	YoY		F
	Amount	Amount	Diff.	Change (%)	
Tangible	8,984	7,663	(1,320)	(14.7)	
Intangible	13,418	14,806	1,387	10.3	
Total	22,402	22,470	67	0.3	

FY Mar.2010 (Apr.2009 - Mar.2010)				
Amount				
12,271				
18,644				
30,915				

[3rd Quarter] (Unit: JPY million)

[3 Quarter]			(Unit: JP1 II	
	3Q FY Mar.2010 (Oct.2009- Dec.2009)	3Q FY Mar.2011 (Oct.2010- Dec.2010)	Yo'	Y
	Amount	Amount	Diff.	Change (%)
Tangible	3,195	2,646	(549)	(17.2)
Intangible	4,930	4,855	(75)	(1.5)
Total	8,125	7,501	(624)	(7.7)

<References>

[2nd Quarter] (Unit: JPY million)

_			-	-
	2Q FY Mar.2010 (Jul.2009- Sep.2009)	2Q FY Mar.2011 (Jul.2010- Sep.2010)	YoY	
	Amount	Amount	Diff.	Change (%)
Tangible	3,010	2,570	(440)	(14.6)
Intangible	4,491	4,764	272	6.1
Total	7,502	7,334	(168)	(2.2)

[1st Quarter] (Unit: JPY million)

	1Q FY Mar.2010 (Apr.2009- Jun.2009)	1Q FY Mar.2011 (Apr.2010- Jun.2010)	YoY Change Oiff. (%)	
	Amount	Amount		
Tangible	2,777	2,446	(331)	(11.9)
Intangible	3,996	5,187	1,190	29.8
Total	6,774	7,633	859	12.7

^{*}Amounts of less than JPY million were rounded down.

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(8)Order Volume and Order Backlog Order Volume

[3rd Quarter Total] (Unit: JPY million)

3Q FY Mar.2010 Total (Apr.2009- Sep.2009)	3Q FY Mar.2011 Total (Apr.2010- Sep.2010)	YoY	
Amount	Amount	Diff.	Change (%)
14,401	16,439	2,037	14.2
84,282	75,207	(9,074)	(10.8)
37,691	30,485	(7,206)	(19.1)
5,168	3,649	(1,519)	(29.4)
5,071	5,341	269	5.3
146,615	131,122	(15,492)	(10.6)
	Total (Apr.2009- Sep.2009) Amount 14,401 84,282 37,691 5,168 5,071	Total (Apr.2009- Sep.2009) Sep.2010) Amount Amount 14,401 16,439 84,282 75,207 37,691 30,485 5,168 3,649 5,071 5,341	Total (Apr.2010- Sep.2009) Sep.2010) Amount Amount Diff. 14,401 16,439 2,037 84,282 75,207 (9,074) 37,691 30,485 (7,206) 5,168 3,649 (1,519) 5,071 5,341 269

[3rd Quarter] (Unit: JPY million)

	3Q FY Mar.2010 (Oct.2009- Dec.2009)	3Q FY Mar.2011 (Oct.2010- Dec.2010)	YoY	
	Amount	Amount	Diff.	Change (%)
Consulting	3,579	5,385	1,806	50.5
Financial IT Solutions	22,533	19,458	(3,075)	(13.6)
Industrial IT Solutions	10,988	7,857	(3,130)	(28.5)
IT Platform Services	605	328	(277)	(45.8)
Others	698	921	222	31.9
Total	38,405	33,950	(4,454)	(11.6)

^{*}Amounts of less than JPY million were rounded down.

[2nd Quarter] (Unit: JPY million)

	2Q FY Mar.2010 (Jul.2009- Sep.2009)	2Q FY Mar.2011 (Jul.2010- Sep.2010)	YoY	
	Amount	Amount	Diff.	Change (%)
Consulting	4,332	4,503	171	4.0
Financial IT Solutions	20,877	21,335	457	2.2
Industrial IT Solutions	8,492	9,094	602	7.1
IT Platform Services	760	1,014	254	33.4
Others	958	1,242	284	29.7
Total	35,422	37,191	1,769	5.0

[1st Quarter] (Unit: JPY million)

	1Q FY Mar.2010 (Apr.2009- Jun.2009)	1Q FY Mar.2011 (Apr.2010- Jun.2010)	YoY	
	Amount	Amount	Diff.	Change (%)
Consulting	6,489	6,549	60	0.9
Financial IT Solutions	40,870	34,413	(6,456)	(15.8)
Industrial IT Solutions	18,211	13,533	(4,677)	(25.7)
IT Platform Services	3,801	2,305	(1,496)	(39.4)
Others	3,414	3,177	(237)	(6.9)
Total	72,787	59,980	(12,807)	(17.6)

Order Backlog(Outstanding)

(Unit: JPY million)

	At end of 3Q FY Mar.2010	At end of 3Q FY Mar.2011	YoY	
	Amount	Amount	Diff.	Change (%)
Consulting	3,187	4,107	919	28.9
Financial IT Solutions	43,332	45,305	1,973	4.6
Industrial IT Solutions	20,181	18,955	(1,226)	(6.1)
IT Platform Services	2,339	2,016	(322)	(13.8)
Others	1,371	1,465	94	6.9
Total	70,413	71,851	1,438	2.0
Order backlog in the current FY	63,584	63,401	(183)	(0.3)

^{*}Amounts of less than JPY million were rounded down.