## NRI

## $3^{\text {rd }}$ Quarter FY March 2007 Financial Results

## I. 3Q FY March 2007 Financial Results (Consolidated)

(1) Highlights
(Unit: JPY million)

|  | 3Q FY Mar. 2006 Total (Apr.2005 -Dec.2005) | Progress | 3Q FY <br> Mar. 2007 <br> Total <br> (Apr.2006 <br> -Dec.2006) | Progress | YoY |  | FY <br> Mar. 2006 <br> (Apr. 2005 - <br> Mar.2006) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | \% | Amount | \% | Diff. | Change | Amount |
| Sales | 199,340 | 69.8 | 222,381 | 72.9 | 23,041 | 11.6 | 285,585 |
| Operating Profit | 24,778 | 67.9 | 32,948 | 78.4 | 8,169 | 33.0 | 36,469 |
| Net Income | 15,606 | - | 20,904 | - | 5,298 | 34.0 | 22,518 |
| Operating Profit Margin | 12.4\% | - | 14.8\% | - | 2.4P |  | 12.8\% |
| Earnings per share | 352.97 | - | 514.47 | - | 161.50 | 45.8 | 519.72 |


|  | 3Q FY Mar. 2006 (Oct.2005-Dec.2005) | 3Q FY Mar. 2007 (Oct.2006-Dec.2006) | YoY |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount | Amount | Diff. | Change (\%) |
| Sales | 66,837 | 75,929 | 9,092 | 13.6 |
| Operating Profit | 8,318 | 12,108 | 3,789 | 45.5 |
| Net Income | 5,235 | 7,418 | 2,183 | 41.7 |
| Operating Profit Margin | 12.4\% | 15.9\% | 3.5P | $1$ |

<Reference>

| [1 ${ }^{\text {st }}$ Quarter] |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 1Q FY Mar. 2006 <br> (Apr.2005-Jun.2005) | 1Q FY Mar. 2007 <br> (Apr.2006-Jun.2006) | YoY |  |
|  | Amount | Amount | Diff. | Change (\%) |
| Sales | 60,664 | 68,383 | 7,718 | 12.7 |
| Operating Profit | 6,267 | 8,220 | 1,953 | 31.2 |
| Net Income | 3,961 | 5,647 | 1,686 | 42.6 |
| Operating Profit Margin | 10.3\% | 12.0\% | 1.7P |  |
| [2 ${ }^{\text {nd }}$ Quarter] |  |  |  |  |
|  | 2Q FY Mar. 2006 <br> (Jul.2005-Sep.2005) | 2Q FY Mar. 2007 <br> (Jul.2006-Sep.2006) | YoY |  |
|  | Amount | Amount | Diff. | Change (\%) |
| Sales | 71,838 | 78,068 | 6,230 | 8.7 |
| Operating Profit | 10,192 | 12,619 | 2,426 | 23.8 |
| Net Income | 6,409 | 7,838 | 1,429 | 22.3 |
| Operating Profit Margin | 14.2\% | 16.2\% | 2.0P |  |

*Amounts of less than JPY million were rounded down.
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## I. 3Q FY March 2007 Financial Results (Consolidated)

## (2)Sales by sector

|  | $\begin{gathered} \hline \text { 3Q FY Mar. } 2006 \\ \text { Total } \\ \text { (Apr.2005-Dec.2005) } \end{gathered}$ |  | $\begin{gathered} \hline \text { 3Q FY Mar. } 2007 \\ \text { Total } \\ \text { (Apr.2006-Dec.2006) } \end{gathered}$ |  | YoY |  | FY March2006(Apr. 2005 - Mar.2006) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{gathered} \text { Share } \\ (\%) \\ \hline \end{gathered}$ | Amount | $\begin{gathered} \text { Share } \\ (\%) \\ \hline \end{gathered}$ | Diff. | Change <br> (\%) | Amount | $\begin{gathered} \text { Share } \\ (\%) \end{gathered}$ |
| Financial sector | 120,617 | 60.5 | 143,257 | 64.4 | 22,639 | 18.8 | 178,168 | 62.4 |
| Distribution sector | 37,102 | 18.6 | 34,593 | 15.6 | $(2,509)$ | (6.8) | 49,681 | 17.4 |
| Other private sector | 26,922 | 13.5 | 26,043 | 11.7 | (878) | (3.3) | 36,720 | 12.9 |
| Public sector | 14,698 | 7.4 | 18,487 | 8.3 | 3,789 | 25.8 | 21,014 | 7.4 |
| Total | 199,340 | 100.0 | 222,381 | 100.0 | 23,041 | 11.6 | 285,585 | 100.0 |

*Sales by major counterparties within the foregoing amounts

| Nomura Holdings | 56,107 | 28.1 | 67,476 | 30.3 | 11,368 | 20.3 |  | 88,725 | 31.1 |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Seven \& i Holdings | 26,180 | 13.1 | 26,839 | 12.1 | 658 | 2.5 |  | 34,907 | 12.2 |

*Figures, in principle, include sales to subsidiaries. Sales via leasing and other companies include sales to customers ultimately receiving services and other products. These figures were calculated starting in the FY March 2006, but figures in the 1H FY March 2006 were also calculated retroactively.

|  | 3Q FY Mar. 2006 (Oct.2005-Dec.2005) |  | 3Q FY Mar. 2007 (Oct.2006-Dec.2006) |  | YoY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Share <br> (\%) | Amount | Share <br> (\%) | Diff. | Change <br> (\%) |
| Financial sector | 40,736 | 60.9 | 49,159 | 64.7 | 8,422 | 20.7 |
| Distribution sector | 12,488 | 18.7 | 10,923 | 14.4 | $(1,564)$ | (12.5) |
| Other private sector | 8,077 | 12.1 | 9,464 | 12.5 | 1,387 | 17.2 |
| Public sector | 5,535 | 8.3 | 6,381 | 8.4 | 846 | 15.3 |
| Total | 66,837 | 100.0 | 75,929 | 100.0 | 9,092 | 13.6 |
| Nomura Holdings | 19,582 | 29.3 | 23,087 | 30.4 | 3,505 | 17.9 |
| Seven \& i Holdings | 8,541 | 12.8 | 9,136 | 12.0 | 594 | 7.0 |

[^0]| <Reference> <br> [1 ${ }^{\text {st }}$ Quarter] |
| :--- |


| [2 ${ }^{\text {nd }}$ Quarter] |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2Q FY Mar. 2006 <br> (Jul.2005-Sep.2005) |  | 2Q FY Mar. 2007 <br> (Jul.2006-Sep.2006) |  | YoY |  |
|  | Amount | Share (\%) | Amount | Share (\%) | Diff. | Change <br> (\%) |
| Financial sector | 44,109 | 61.4 | 51,219 | 65.6 | 7,110 | 16.1 |
| Distribution sector | 12,837 | 17.9 | 12,009 | 15.4 | (827) | (6.4) |
| Other private sector | 9,686 | 13.5 | 8,643 | 11.1 | $(1,042)$ | (10.8) |
| Public sector | 5,205 | 7.2 | 6,195 | 7.9 | 990 | 19.0 |
| Total | 71,838 | 100.0 | 78,068 | 100.0 | 6,230 | 8.7 |
| Nomura Holdings | 21,892 | 30.5 | 24,461 | 31.3 | 2,569 | 11.7 |
| Seven \& i Holdings | 8,980 | 12.5 | 9,689 | 12.4 | 709 | 7.9 |

[^1]
## I. 3Q FY March 2007 Financial Results (Consolidated)

## (3) Sales and Operating Profit by segment

From 1H FY March 2006, the Company has changed the classification of its business segment, to Consulting Services and IT Solution Services, (which were formerly classified as Consulting \& Knowledge Services and System Solution Services), in order to better reflect its business operation. Accordingly, information of FY March 2006, has been reclassified to conform with the current classification.

## Consulting Services

|  | $\begin{aligned} & \text { 3Q FY Mar. } 2006 \\ & \text { Total } \\ & \text { (Apr.2005-Dec.2005) } \end{aligned}$ |  |  |  | YoY |  | FY March2006(Apr.2005-Mar.2006) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{gathered} \text { Share } \\ (\%) \end{gathered}$ | Amount | Share <br> (\%) | Diff. | Change (\%) | Amount | $\begin{gathered} \text { Share } \\ (\%) \end{gathered}$ |
| Sales | 18,093 | 9.1 | 21,061 | 9.5 | 2,967 | 16.4 | 26,293 | 9.2 |
| Operating Profit | 2,459 |  | 3,526 |  | 1,066 | 43.4 | 3,792 |  |
| Operating Profit Margin | 13.6\% |  | 16.7\% |  | 3.1P | $\square$ | 14.4\% |  |

[ $3^{\text {rd }}$ Quarter]

|  | $\begin{gathered} \text { 3Q FY Mar. } 2006 \\ \text { (Oct.2005-Dec.2005) } \end{gathered}$ |  | 3Q FY Mar. 2007 <br> (Oct.2006-Dec.2006) |  | YoY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Share <br> (\%) | Amount | Share <br> (\%) | Diff. | Change <br> (\%) |
| Sales | 6,322 | 9.5 | 7,730 | 10.2 | 1,407 | 22.3 |
| Operating Profit | 771 |  | 1,425 |  | 653 | 84.6 |
| Operating Profit Margin | 12.2\% |  | 18.4\% |  | 6.2P |  |

## <Reference>

[1 ${ }^{\text {st }}$ Quarter]

|  | $\begin{gathered} \text { 1Q FY Mar. } 2006 \\ \text { (Apr.2005-Jun. } 2005 \text { ) } \end{gathered}$ |  | 1Q FY Mar. 2007(Apr.2006-Jun.2006) |  | YoY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Share (\%) | Amount | Share <br> (\%) | Diff. | Change <br> (\%) |
| Sales | 5,151 | 8.5 | 6,079 | 8.9 | 928 | 18.0 |
| Operating Profit | 366 |  | 829 |  | 462 | 126.0 |
| Operating Profit Margin | 7.1\% |  | 13.6\% |  | 6.5 P |  |

[2 ${ }^{\text {nd }}$ Quarter]

|  | 2Q FY Mar. 2006 <br> (Jul.2005-Sep.2005) |  | 2Q FY Mar. 2007 <br> (Jul.2006-Sep.2006) |  | YoY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Share (\%) | Amount | Share (\%) | Diff. | Change <br> (\%) |
| Sales | 6,619 | 9.2 | 7,251 | 9.3 | 632 | 9.6 |
| Operating Profit | 1,320 |  | 1,271 |  | (48) | (3.7) |
| Operating Profit Margin | 20.0\% |  | 17.5\% |  | (2.5P) |  |

[^2]I. 3Q FY March 2007 Financial Results (Consolidated)

| IT Solution Services |  |  |  |  |  |  | (Unit: JPY million) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q FY Mar. 2006 Total (Apr.2005-Sep.2005) |  | $\begin{gathered} \hline \text { 3Q FY Mar. } 2007 \\ \text { Total } \\ \text { (Apr.2006-Sep.2006) } \\ \hline \end{gathered}$ |  | YoY |  | FY Mar. 2006 <br> (Apr. 2005 - Mar.2006) |  |
|  | Amount | $\begin{gathered} \text { Share } \\ (\%) \end{gathered}$ | Amount | Share <br> (\%) | Diff. | Change <br> (\%) | Amount | Share (\%) |
| System Development \& System Application Sales | 80,383 | 40.3 | 91,103 | 41.0 | 10,719 | 13.3 | 111,776 | 39.1 |
| System Management \& Operation Services | 85,537 | 42.9 | 92,729 | 41.7 | 7,192 | 8.4 | 116,559 | 40.8 |
| Product Sales | 15,325 | 7.7 | 17,486 | 7.9 | 2,161 | 14.1 | 30,956 | 10.8 |
| Sales | 181,246 | 90.9 | 201,319 | 90.5 | 20,073 | 11.1 | 259,292 | 90.8 |
| Operating Profit | 22,319 | , | 29,422 | , | 7,102 | 31.8 | 32,676 |  |
| Operating Profit Margin | 12.3\% | , | 14.6\% | - | 2.3P | - | 12.6\% | - |


| [3 ${ }^{\text {rd }}$ Quarter] |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q FY Mar. 2006 <br> (Oct.2005-Dec.2005) |  | 3Q FY Mar. 2007 <br> (Oct.2006-Dec.2006) |  | YoY |  |
|  | Amount | Share <br> (\%) | Amount | Share <br> (\%) | Diff. | Change (\%) |
| System Development \& System Application Sales | 26,908 | 40.3 | 31,968 | 42.1 | 5,060 | 18.8 |
| System Management <br> \& Operation Services | 29,141 | 43.6 | 31,340 | 41.3 | 2,198 | 7.5 |
| Product Sales | 4,464 | 6.7 | 4,889 | 6.4 | 425 | 9.5 |
| Sales | 60,514 | 90.5 | 68,199 | 89.8 | 7,684 | 12.7 |
| Operating Profit | 7,547 |  | 10,683 |  | 3,136 | 41.6 |
| Operating Profit Margin | 12.5\% |  | 15.7\% |  | 3.2P |  |

[^3]<Reference>
[1 ${ }^{\text {st }}$ Quarter]
(Unit: JPY million)

|  | 1Q FY Mar. 2006 <br> (Apr.2005-Jun.2005) |  | $\begin{aligned} & \text { 1Q FY Mar. } 2007 \\ & \text { (Apr.2006-Jun. } 2006 \text { ) } \end{aligned}$ |  | YoY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Share (\%) | Amount | Share (\%) | Diff. | Change (\%) |
|  <br> System Application Sales | 24,552 | 40.5 | 26,698 | 39.0 | 2,146 | 8.7 |
| System Management \& Operation Services | 27,646 | 45.6 | 30,389 | 44.4 | 2,742 | 9.9 |
| Product Sales | 3,314 | 5.5 | 5,215 | 7.6 | 1,901 | 57.4 |
| Sales | 55,512 | 91.5 | 62,303 | 91.1 | 6,790 | 12.2 |
| Operating Profit | 5,900 |  | 7,391 |  | 1,490 | 25.3 |
| Operating Profit Margin | 10.6\% |  | 11.9\% |  | 1.3P | - |

[2 ${ }^{\text {nd }}$ Quarter]

|  | 2Q FY Mar. 2006 <br> (Jul.2005-Sep.2006) |  | 2Q FY Mar. 2007(Jul.2006-Sep.2006) |  | YoY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Share (\%) | Amount | Share (\%) | Diff. | Change (\%) |
| System Development \& System Application Sales | 28,923 | 40.3 | 32,436 | 41.5 | 3,512 | 12.1 |
| System Management \& Operation Services | 28,749 | 40.0 | 30,999 | 39.7 | 2,250 | 7.8 |
| Product Sales | 7,546 | 10.5 | 7,381 | 9.5 | (165) | (2.2) |
| Sales | 65,218 | 90.8 | 70,816 | 90.7 | 5,598 | 8.6 |
| Operating Profit | 8,871 |  | 11,347 |  | 2,475 | 27.9 |
| Operating Profit Margin | 13.6\% |  | 16.0\% |  | 2.4P |  |

[^4](4) Order Volume and Order Backlog

Order Volume
(Unit: JPY million)

|  | 3Q FY Mar.2006 <br> Total <br> (Apr.2005-Dec.2005) |  | 3Q FY Mar.2007 <br> Total <br> (Apr.2006-Dec.2006) |  | YoY |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |
| Amount | Amount | Diff. | Change(\%) |  |  |  |
| Consulting Services | 20,403 | 24,339 | 3,936 | 19.3 |  |  |
|  <br> System Application Sales | 83,432 | 102,672 | 19,239 | 23.1 |  |  |
|  <br> Operation Services | 12,916 | 16,526 | 3,610 | 27.9 |  |  |
| Product Sales | 16,367 | 16,453 | 85 | 0.5 |  |  |
| IT Solution Services | 112,717 | 135,653 | 22,935 | 20.3 |  |  |
| Total | 133,120 | 159,992 | 26,872 | 20.2 |  |  |

Order Backlog
(Unit: JPY million)

|  | At end of <br> 3Q FY Mar.2006 <br> (Dec.31, 2005) |  | At end of <br> 3Q FY Mar.2007 <br> (Dec.31, 2006) |  | YoY |  |
| :--- | ---: | ---: | ---: | ---: | ---: | :---: |

*Amounts of less than JPY million were rounded down.
These materials were prepared for the sole purpose of providing information to use as reference in making investment decisions, and are not
I. 3Q FY March 2007 Financial Results (Consolidated)

## (5) Subcontracting Costs

Subcontracting Costs by segment \& Percentage in actual production

|  |  |  |  |  |  |  | (Unit: JPY | million) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q FY Mar. 2006 Total Apr.2005-Dec. 2005 |  |  |  | YoY |  | FY Mar. 2006 Apr. 2005 - Mar. 2006 |  |
|  | Amount | Share <br> (\%) | Amount | Share (\%) | Diff. | Change <br> (\%) | Amount | Share <br> (\%) |
| Consulting Services | 2,999 | 29.3 | 3,479 | 30.2 | 480 | 16.0 | 4,740 | 31.9 |
| System Development \& System Application Sales | 41,973 | 62.0 | 47,950 | 66.8 | 5,976 | 14.2 | 57,755 | 62.1 |
| System Management \& Operation Services | 17,621 | 30.9 | 19,962 | 31.6 | 2,340 | 13.3 | 24,839 | 31.9 |
| IT Solution Services | 59,595 | 47.7 | 67,912 | 50.3 | 8,317 | 14.0 | 82,595 | 48.4 |
| Total | 62,594 | 46.4 | 71,392 | 48.7 | 8,797 | 14.1 | 87,335 | 47.1 |
| (Subcontracting Costs to China) * | 7,323 | 11.7 | 8,599 | 12.0 | 1,276 | 17.4 | 10,019 | 11.5 |

* Subcontracting costs to China \& Percentage of total subcontracting cost.
[ $3^{\text {rd }}$ Quarter]

|  | 3Q FY Mar. 2006 (Oct.2005-Dec.2005) |  | 3Q FY Mar. 2007 (Oct.2006-Dec.2006) |  | Yoy |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Share <br> (\%) | Amount | Share (\%) | Diff. | Change <br> (\%) |
| Consulting Services | 1,172 | 33.5 | 1,396 | 32.6 | 223 | 19.0 |
| System Development \& System Application Sales | 14,023 | 62.7 | 16,882 | 68.0 | 2,858 | 20.4 |
| System Management \& Operation Services | 6,363 | 32.4 | 6,861 | 32.0 | 498 | 7.8 |
| IT Solution Services | 20,387 | 48.5 | 23,744 | 51.3 | 3,357 | 16.5 |
| Total | 21,560 | 47.4 | 25,140 | 49.7 | 3,580 | 16.6 |
| (Subcontracting Costs to China) | 2,547 | 11.8 | 3,268 | 13.0 | 720 | 28.3 |

[^5]<Reference>

| [ ${ }^{\text {st }}$ Quarter] |  |  |  |  | (Unit: | Y million) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q FY Mar. 2006 (Apr.2005-Jun.2005) |  | 1Q FY Mar. 2007 <br> (Apr.2006-Jun.2006) |  | YoY |  |
|  | Amount | Share (\%) | Amount | Share (\%) | Diff. | Change <br> (\%) |
| Consulting Services | 773 | 25.7 | 834 | 25.9 | 61 | 7.9 |
| System Development \& System Application Sales | 12,917 | 59.8 | 14,062 | 64.6 | 1,144 | 8.9 |
| System Management \& Operation Services | 5,284 | 28.6 | 6,581 | 31.5 | 1,296 | 24.5 |
| IT Solution Services | 18,202 | 45.4 | 20,643 | 48.4 | 2,441 | 13.4 |
| Total | 18,976 | 44.0 | 21,478 | 46.8 | 2,502 | 13.2 |
| (Subcontracting Costs to China) * | 2,062 | 10.9 | 2,440 | 11.4 | 377 | 18.3 |

[2 ${ }^{\text {nd }}$ Quarter]

|  | 2Q FY Mar. 2006 (Jul.2005-Sep.2005) |  | 2Q FY Mar. 2007 (Jul.2006-Sep.2006) |  | YoY |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | $\begin{gathered} \text { Share } \\ \text { (\%) } \\ \hline \end{gathered}$ | Amount | $\begin{gathered} \text { Share } \\ (\%) \\ \hline \end{gathered}$ | Diff. | Change <br> (\%) |
| Consulting Services | 1,053 | 28.3 | 1,249 | 31.0 | 195 | 18.6 |
| System Development \& System Application Sales | 15,031 | 63.4 | 17,004 | 67.4 | 1,973 | 13.1 |
| System Management \& Operation Services | 5,973 | 31.4 | 6,519 | 31.5 | 546 | 9.1 |
| IT Solution Services | 21,004 | 49.1 | 23,523 | 51.2 | 2,519 | 12.0 |
| Total | 22,057 | 47.5 | 24,772 | 49.6 | 2,715 | 12.3 |
| (Subcontracting Costs to China) * | 2,712 | 12.3 | 2,891 | 11.7 | 178 | 6.6 |

[^6]
## I. 3Q FY March 2007 Financial Results (Consolidated)

| (6) Cash Flow |  |  | (Unit:JPY million) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | 3Q FY Mar. 2006 Total (Apr. 2005 -Dec. 2005 | 3Q FY Mar. 2007 Total (Apr.2006 -Dec.2006) |  |  | FY <br> Mar. 2006 <br> (Apr. 2005 . <br> Mar.2006) |
|  | Amount | Amount | Diff. | Change <br> (\%) | Amount |
| Income before income taxes | 25,694 | 34,922 | 9,228 | 35.9 | 37,535 |
| Gain/Loss from non-operating activities | $(1,194)$ | $(1,947)$ | (753) | 63.1 | $(1,706)$ |
| Extraordinary gain/loss | 302 | 7 | (294) | (97.5) | 717 |
| Depreciation and amortization | 11,649 | 11,888 | 239 | 2.1 | 16,574 |
| Accounts receivable and other receivable, net of advance payments received | 1,392 | $(7,614)$ | $(9,007)$ | - | 10,511 |
| Allowance | $(5,158)$ | $(4,493)$ | 665 | (12.9) | 928 |
| Other | 1,133 | 811 | (322) | (28.5) | 1,505 |
| Subtotal | 33,818 | 33,574 | (243) | (0.7) | 66,066 |
| Interest and dividends received | 1,126 | 1,496 | 370 | 32.9 | 1,180 |
| Income taxes paid | $(18,281)$ | $(22,212)$ | $(3,930)$ | 21.5 | $(18,371)$ |
| Operating Activities | 16,663 | 12,858 | $(3,804)$ | (22.8) | 48,875 |
| Acquisition of property and equipment | $(4,837)$ | $(6,774)$ | $(1,937)$ | 40.0 | $(9,799)$ |
| Increase in software and other intangibles | $(5,784)$ | $(8,494)$ | $(2,709)$ | 46.8 | $(8,211)$ |
| Subtotal: Capital expenditure | $(10,621)$ | $(15,268)$ | $(4,646)$ | 43.7 | $(18,011)$ |
| Increase in time deposits | $(6,759)$ | $(7,526)$ | (766) | 11.3 | $(6,778)$ |
| Proceeds from time deposits | 6,513 | 7,259 | 745 | 11.5 | 6,523 |
| Increase in investment securities | $(20,723)$ | $(21,311)$ | (587) | 2.8 | $(30,300)$ |
| Proceeds from sales and redemption of investment securities | 63,515 | 26,905 | $(36,609)$ | (57.6) | 65,812 |
| Other | 153 | 79 | (73) | (48.0) | 608 |
| Investing Activities | 32,075 | $(9,862)$ | $(41,938)$ | - | 17,853 |
| Free Cash Flow | 48,739 | 2,996 | $(45,742)$ | (93.9) | 66,729 |
| (Free Cash Flow except Cash manaqement purpose investment) | 6,073 | (674) | $(6,748)$ | - | 22,672 |
| Net repayment of long-term debt | (180) | (180) | - | - | (840) |
| Proceeds from issuance of convertible bond |  | 50,000 | 50,000 | - |  |
| Purchase of treasury stock | $(48,283)$ | 157 | 48,441 | - | $(48,147)$ |
| Cash dividends paid | $(5,783)$ | $(6,432)$ | (648) | 11.2 | $(5,840)$ |
| Financing Activities | $(54,247)$ | 43,545 | 97,792 | - | $(54,828)$ |
| Effect of exchange rate changes on Cash and cash equivalents | 174 | 69 | (104) | (60.0) | 174 |
| Net increase in Cash and cash equivalents | $(5,334)$ | 46,611 | 51,945 | - | 12,075 |
| Cash and cash equivalents at beginning of year | 38,677 | 50,752 | 12,075 | 31.2 | 38,677 |
| Cash and cash equivalents at end of year | 33,342 | 97,363 | 64,020 | 192.0 | 50,752 |
| Cash and cash equivalents <br> + Cash Management purpose investment | 60,378 | 119,883 | 59,504 | 98.6 | 76,432 |

[^7]
## I. 3Q FY March 2007 Financial Results (Consolidated)

Note: Cash management purpose investment are the investments to 3 months over time deposits and government bonds etc.. Cash management purpose investment (included in investing activities) are as follows.

| Increase in time deposits | $(6,759)$ | $(7,526)$ | $(766)$ | 11.3 |  | $(6,778)$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: |
| Proceeds from time deposits | 6,513 | 7,259 | 745 | 11.5 |  | 6,523 |
| Increase in investment securities | $(20,270)$ | $(20,971)$ | $(701)$ | 3.5 |  | $(20,270)$ |
| Proceeds from sales and redemption <br> of investment securities | 63,182 | 24,910 | $(38,272)$ | $(60.6)$ | 64,582 |  |
| (Total) <br> Cash management purpose investment | 42,665 | 3,670 | $(38,994)$ | $(91.4)$ | 44,056 |  |

*Amounts of less than JPY million were rounded down.

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I. 3Q FY March 2007 Financial Results (Consolidated)

## (7) Capital Expenditure

|  | 3Q FY Mar. 2006 Total (Apr.2005- Dec.2005) | 3Q FY Mar. 2007 Total (Apr.2006- Dec.2006) | YoY |  | FY Mar. 2006 <br> 'Apr. 2005 -Mar.2006) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Amount | Amount | Diff. | Change <br> (\%) | Amount |
| Tangible | 4,503 | 6,970 | 2,466 | 54.8 | 10,038 |
| Intangible | 5,773 | 8,531 | 2,758 | 47.8 | 8,305 |
| Total | 10,277 | 15,501 | 5,224 | 50.8 | 18,343 |

(8) Depreciation \& Amortization

|  | 3Q FY Mar. 2006 Total (Apr.2005- Dec.2005) | 3Q FY Mar. 2007 Total (Apr.2006- Dec.2006) | YoY |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Amount | Amount | Diff. | Change <br> (\%) |
| Tangible | 4,484 | 5,012 | 527 | 11.8 |
| Intangible | 7,164 | 6,876 | (287) | (4.0) |
| Total | 11,649 | 11,888 | 239 | 2.1 |

(Unit: JPY million)
FY Mar. 2006
(Apr.2005-Mar.2006)
Amount
6,278
10,295
16,574
(9) R\&D Expenditure

|  | 3Q FY Mar.2006 <br> Total <br> (Apr.2005- Dec.2005) |  | 3Q FY Mar.2007 <br> (Apr.2006- Dec.2006) |  |  |
| :---: | ---: | ---: | ---: | ---: | ---: |
| YoY |  |  |  |  |  |
|  | Amount | Amount | Diff. | Change <br> (\%) |  |
| Consulting Services | 315 | 333 | 17 | 5.5 |  |
| IT Solution Services | 1,379 | 1,537 | 157 | 11.4 |  |
| Total | 1,695 | 1,870 | 174 | 10.3 |  |


| (Unit: JPY million) |
| :---: |
| FY Mar.2006 |
| (Apr.2005-Mar.2006) |
| Amount |

541

| 1,960 |
| ---: |
| 2,501 |

[^8]
[^0]:    *Amounts of less than JPY million were rounded down.

[^1]:    *Amounts of less than JPY million were rounded down.

[^2]:    *Amounts of less than JPY million were rounded down.

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[^3]:    *Amounts of less than JPY million were rounded down.

[^4]:    *Amounts of less than JPY million were rounded down.

[^5]:    *Amounts of less than JPY million were rounded down.

[^6]:    *Amounts of less than JPY million were rounded down.

[^7]:    *Amounts of less than JPY million were rounded down.

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