# Financial Results 1st Quarter FY March 2005

Nomura Research Institute, Ltd.
July 28, 2004

## Highlights of Consolidated Results Research Institute



	1Q FY Mar.2004	1Q FY Mar.2005		
	( AprJun. )	(AprJun.)	Diff.	YoY change
Sales	52,715	53,245	+529	+1.0%
Operating Profit	4,263	5,338	+1,075	+25.2%
Operating Profit Margin	8.1%	10.0%	+1.9P	
Net Income	3,413	3,430	+17	+0.5%

<sup>\*</sup> Amount of less than JPY million were rounded down.

## P/L Highlight(Consolidated)



1Q	FY Mar.2004 1Q FY Mar.2005		•	:JPY million)
	(Apr Jun.)	(Apr Jun.)	Differenc	e YoY change
Sales	52,715	53,245	+529	+1.0%
Cost of Sales	40,465	39,924	(540)	(1.3%)
Subcontracting costs	16,120	15,306	(814)	(5.1%)
( To Chinese subcontra	ctors 604	1,080	+475	+78.7%)
<b>Gross Profit</b>	12,250	13,320	+1,070	+8.7%
Gross Profit Margin	23.2%	25.0%	+1.8P	
SG&A	7,987	7,981	(5)	(0.1%)
<b>Operating Profit</b>	4,263	5,338	+1,075	+25.2%
Operating Profit Margin	n 8.1%	10.0%	+1.9P	

<sup>\*</sup> Amount of less than JPY million were rounded down.

## P/L Highlight(Consolidated) continued

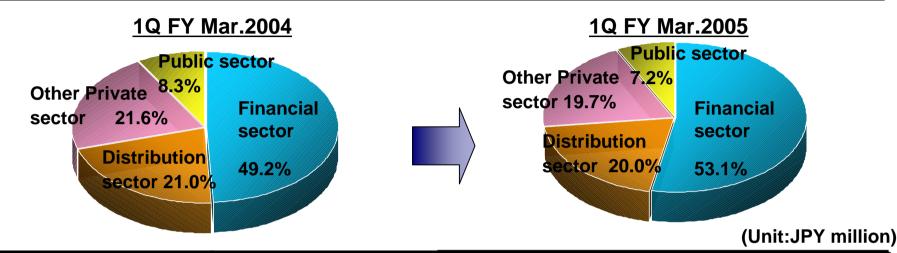


	1Q FY Mar.2004 (Apr Jun.)	1Q FY Mar.2005 (Apr Jun.)	Difference	YoY change
<b>Operating Profit</b>	4,263	5,338	+1,075	+25.2%
Non-operating gain and lo	ss 456	429	(26)	(5.8%)
Other Income	1,757	10	(1,746)	
Gain on investments affili	iates 1,558	-	(1,558)	
Other Expenses	111	82	(28)	
Corporate tax etc.	2,951	2,265	(686)	
Net Income	3,413	3,430	+17	+0.5%

<sup>\*</sup> Amount of less than JPY million were rounded down.

## Sales by sector





	1Q FY Mar.2004		1Q FY Mar.2005			
	(Apr Jun.)	Share	(Apr Jun.)	Share	Diff.	YoY Change
Financial sector	25,928	49.2%	28,279	53.1%	+2,351	+9.1%
Distribution sector	11,046	21.0%	10,627	20.0%	(418)	(3.8%)
Other Private sector	11,363	21.6%	10,478	19.7%	(885)	(7.8%)
Public sector	4,376	8.3%	3,860	7.2%	(516)	(11.8%)
Total	52,715	100.0%	53,245	100.0%	+529	+1.0%
Nomura Securities Group	12,315	23.4%	13,088	24.6%	+773	+6.3%
Ito-Yokado Group	5,922	11.2%	6,891	12.9%	+969	+16.4%

<sup>\*</sup> Amount of less than JPY million were rounded down.

## Sales by segment



		1Q FY Ma	r.2004	1Q FY Mar.2005			
		(Apr Jun.)	Share	(Apr Jun.)	Share	Diff.	YoY Change
	System Development & System Application Sales	16,986	32.2%	16,213	30.4%	(773)	(4.6%)
	System Management & Operations	22,193	42.1%	24,015	45.1%	+1,821	+8.2%
	Product Sales	3,729	7.1%	4,157	7.8%	+427	+11.5%
Sy	stem Solution Services	42,910	81.4%	44,386	83.4%	+1,476	+3.4%
	onsulting&Knowledge ervices	9,805	18.6%	8,858	16.6%	(946)	(9.7%)
	Total	52,715	100.0%	53,245	100.0%	+529	+1.0%

<sup>\*</sup> Amount of less than JPY million were rounded down.

#### **Cash Flow**



	1Q FY Mar.2004	1Q FY Mar	.2005
	(Apr Jun.)	(Apr Jun.)	Diff.
Cash and cash equivalents at beginning of fiscal year	88,760	96,812	+8,051
Operating activities	1,522	(2,136)	(3,658)
Income taxes paid	(5,141)	(12,168)	(7,027)
Investing activities	(1,644)	(3,946)	(2,302)
Proceeds from sales of investments in affiliates	1,889	-	(1,889)
(Sub Total) Free Cash Flow	(121)	(6,082)	(5,960)
Financing activities	(1,004)	(1,770)	(766)
Effect of exchange rate changes on cash and cash equivalents	103	157	+54
Cash and cash equivalents at end of 1Q FY Mar. 2005	87,737	89,116	+1,378

<sup>\*</sup> Amount of less than JPY million were rounded down.

## **Order Backlog(Outstanding)**



		At the end of Jun.2003	At the end of Jun.200		n.2004
				Diff.	YoY Change
	System Development & System Application Sales	10,987	17,360	+6,373	+58.0%
	System Management & Operations	61,823	62,729	+906	+1.5%
Sy	stem Solution Services	72,810	80,090	+7,280	+10.0%
	onsulting&Knowledge ervices	16,817	14,355	(2,462)	(14.6%)
	Total	89,627	94,445	+4,817	+5.4%

<sup>\*</sup> Amount of less than JPY million were rounded down.

#### **Order Volume**



		1Q FY Mar.2004	1Q FY Mar.2005		
		(Apr Jun.)	(Apr Jun.)	Diff.	YoY Change
	System Development & System Application Sales	21,810	20,109	(1,700)	(7.8%)
	System Management & Operations	4,331	7,373	+3,042	+70.2%
	Product Sales	3,729	4,157	+427	+11.5%
Sy	stem Solution Services	29,871	31,641	+1,770	+5.9%
	onsulting&Knowledge ervices	8,402	7,504	(897)	(10.7%)
	Total	38,273	39,145	+872	+2.3%

<sup>\*</sup> Amount of less than JPY million were rounded down.



This document contains statements that constitute forward-looking statements. These statements include descriptions regarding the intent, belief or current expectations of the Company or its officers with respect to the consolidated results of operations and financial condition of the Company.

Such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, and actual results may differ from those in the forward-looking statements as a result of various factors.

The Company does not undertake to revise forward-looking statements to reflect future events or circumstances.

## References

#### 1Q FY3/05 Activities: Insurance



#### Insurance



SECOM General Insurance
Design and develop
"Agency support system
and internal backbone system"

- ➤ Make large cuts in agencies' and offices' administrative tasks
- ➤ Without installing new equipment, enable agencies to connect to a dedicated web site via the Internet using existing personal computers
- ➤ By improving administrative efficiency, focus on sales activities and strengthen sales and marketing abilities

Hoken Ginko Nippo Inc. (Tokyo) June 7, 2004

#### 1Q FY3/05 Activities: Distribution



#### **Distribution**

100回線

Nikkei Sangyo Shimbun July 16, 2004

#### **Ito-Yokado Group**

- Install IP phones with 4,000 lines in headquarters building
- ➤ NRI Data Services is in charge of the hardware for the IP communications network
- ➤ Replace private branch exchange (PBX) with routers and servers to cut communications costs 30%
- ➤To be installed in stages at Ito-Yokado Group's 1,000 sites nationwide, beginning this fall

#### 1Q FY3/05 Activities: Securities



#### **Securities**

東証など取引参加資格取得 クリアリングフ 市場への売買注文執行 ムが始動

Daiko Clearing Services Corporation

-Use "STAR-IV" to launch a Japanese clearing firm

➤ Daiko Clearing Services can execute stock trades on behalf of small securities companies that do not meet the requirements for participation in securities exchanges

>Adopt "STAR-IV" as system for executing sales orders

*Nikkin*June 4, 2004

#### 1Q FY3/05 Activities: Services and Manufacturing



#### **Manufacturing**



*Nikkan Kogyo Shimbun* July 2, 2004

#### Eisai Co.,Ltd.

- -Win contract "Data management system"
- ➤ Use software from the US company 'NuGenesis' to consolidate electronic data from pharmaceutical research and development for Eisai's non-clinical activities
- ➤ Based on the knowledge gained in this installation, NRI will expand its system architecture business in the pharmaceutical industry

#### 1Q FY3/05 Activities: Consulting



#### Consulting

野村総一研究所は十六日、公金管理を作る際に支援を存むとうると発表した。自治体が取引金融機関の経営の体が取引金融をである。自治をであるが、来年四月にペイオフ(預金などのお戻とであるが、来年四月にペイオフ(預金などの表別の経営のが、来年四月にペイオン(預金などのお戻とでのが、まずである。

Nikkei Shimbun July 17, 2004

## Strengthen consulting in public fund management for local governments

- ➤ Augment consulting division to support local governments' evaluations of financial institutions with which it does business in preparation for the end of full savings deposit guarantees
- ➤ Use NRI's proprietary "NRI Financial Institution Assessment Model" to establish evaluation criteria
- ➤NRI aims to win contracts using this service from 50 local governments

#### 1Q FY3/05 Activities: Increase ePartners



Nikkei Sangyo Shimbun June 4, 2004 ePartner agreements with 10 firms (as of end June 2004)

- **→ Japan (8 firms) (in alphabetical order)** 
  - ARGO21 Corp.
  - Canon System Solutions (new)
  - Cube System Inc.
  - HIMACS
  - Toho System Science (new)
  - VIC TOKAI and two other firms
- >China (2 firms) (in alphabetical order)
  - Shanghai Chuwa Software Co.,Ltd.
  - SinoCom Software Group Limited