1Q FY March 2021

Financial Results

Nomura Research Institute, Ltd.

July 29, 2020





- 1Q FY March 2021 Financial Results (Consolidated)
- FY March 2021 Financial Results Forecasts (Consolidated)

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1. Highlights

1st Quarter Total	1Q FY Mar.2020	Progress	1Q FY Mar.2021	Progress	Υc	γ	FY Mar.2020
	Amount	(%)	Amount	(%)	Diff.	Change(%)	Amount
Sales	129,495	24.5	131,154	24.3	1,659	1.3	528,873
Consulting Services	21,197	21.9	19,833	20.7	(1,363)	(6.4)	96,862
System Development & System Application Sales	41,251	25.5	43,536	25.9	2,285	5.5	161,703
System Management & Operation Services	62,313	24.7	63,036	24.4	722	1.2	251,908
Product Sales	4,733	25.7	4,748	26.4	14	0.3	18,399
Cost of Sales	85,392		89,272		3,879	4.5	348,006
Gross Profit	44,102		41,882		(2,220)	(5.0)	180,866
Gross Profit Margin	34.1%		31.9%		(2.1P)		34.2%
Selling, general and	23,749		23,704		(44)	(0.2)	97,688
OP(Before goodwill amortization)	21,170		18,887		(2,283)	(10.8)	86,343
Operating Profit	20,353	24.5	18,177	21.9	(2,175)	(10.7)	83,178
OPM(Before goodwill amortization)	16.3%		14.4%		(1.9P)		16.3%
Operating Profit Margin	15.7%		13.9%		(1.9P)		15.7%
Non-operating income and loss	808		164		(644)	(79.7)	1,349
Extraordinary income and loss	(10)		450		460		17,968
Profit attributable to owners of parent	14,245	20.6	12,616	21.4	(1,628)	(11.4)	69,276
Earnings per share(JPY)	20.52		21.15		0.63		109.35
EBITDA Margin	22.4%		20.2%		(2.2P)		22.2%

^{*} Operating profit before goodwill amortization and operating profit margin before goodwill amortization are reference values.

2. Segment performance results

1 Including Inter-segment sales for each segment

(JPY million) 1Q FY Mar.2020 1Q FY Mar.2021 1st Quarter Total Sales 7,767 6.0 7,099 5.4 (668)(8.6)39,612 7.5 Consulting Operating 613 3.0 670 3.7 56 9.2 9,515 11.4 Profit Operating 9.4% 7.9% 1.5P 24.0% Profit Margin Sales 68,592 53.0 70,320 53.6 1,727 2.5 276,937 52.4 Financial IT Solutions Operating 10,312 50.7 8,442 46.4 (1,870)(18.1)35,034 42.1 Profit Operating (3.0P)12.7% 15.0% 12.0% Profit Margin 46,470 35.9 46,427 35.4 34.3 Sales (42)(0.1)181,438 Industrial IT Solutions Operating 5,190 25.5 4,719 26.0 (471)(9.1)19,719 23.7 Profit Operating 11.2% 10.2% (1.0P)10.9% Profit Margin Sales 31,957 24.7 33,421 25.5 1,464 4.6 138,833 26.3 IT Platform Services Operating 3,955 4,265 23.5 309 18,454 22.2 19.4 7.8 Operating 13.3% 12.4% 12.8% 0.4P Profit Margin Sales (25,292)(19.5)(26,113)(19.9)(821)(107,946)(20.4)Inter-segment sales and eliminations Operating 80 0.4 280 1.4 (200)454 0.5 Profit 129,495 100.0 131,154 100.0 1,659 1.3 528,873 100.0 Sales Total Operating 20,353 100.0 18,177 100.0 (2,175)(10.7)83,178 100.0 Profit Operating 15.7% 13.9% (1.9P)15.7% Profit Margin

^{*} Including inter-segment sales for each segment.

2. Segment performance results

2 External sales by segment

(JPY million)

1st Quarter Total	1Q FY M	ar.2020	1Q FY Mar.2021 Y o `		Υ	FY Mar.2020		
TSI Quarter Total	Amount	Share(%)	Amount	Share(%)	Diff.	Change(%)	Amount	Share(%)
Consulting	7,621	5.9	6,915	5.3	(706)	(9.3)	38,572	7.3
Financial IT Solutions	68,027	52.5	69,462	53.0	1,434	2.1	273,571	51.7
Securities	27,400	21.2	30,636	23.4	3,236	11.8	112,762	21.3
Insurance	16,711	12.9	15,040	11.5	(1,671)	(10.0)	66,374	12.6
Banking	12,629	9.8	12,287	9.4	(342)	(2.7)	51,022	9.6
Other financial	11,285	8.7	11,498	8.8	212	1.9	43,411	8.2
Industrial IT Solutions	45,804	35.4	45,691	34.8	(112)	(0.2)	178,490	33.7
Distribution	17,645	13.6	15,527	11.8	(2,117)	(12.0)	66,789	12.6
Manufacturing, service and other	28,158	21.7	30,163	23.0	2,004	7.1	111,700	21.1
IT Platform Services	8,041	6.2	9,085	6.9	1,043	13.0	38,239	7.2
Total	129,495	100.0	131,154	100.0	1,659	1.3	528,873	100.0

3. Sales by main client

(JPY million)

1st Quarter Total	1Q FY Mar.2020 1Q FY Mar.		Mar.2021	r.2021 Y o Y			FY Mar.2020	
ist Quarter Total	Amount	Share(%)	Amount	Share(%)	Diff.	Change(%)	Amount	Share(%)
Nomura Holdings	14,799	11.4	16,074	12.3	1,275	8.6	65,049	12.3

^{*} Figures, in principle, include sales to subsidiaries.

4. Overseas Sales

(JPY million)

1st Quarter Total	1Q FY I	1Q FY Mar.2020		1Q FY Mar.2021		YoY		FY Mar.2020	
TSI Quarter Total	Amount	Share(%)	Amount	Share(%)	Diff.	Change(%)	Amount	Share(%)	
Overseas sales	12,686	9.8	10,549	8.0	(2,137)	(16.8)	46,752	8.8	
North America	2,351	1.8	1,579	1.2	(772)	(32.9)	8,625	1.6	
Oceania	8,873	6.9	7,620	5.8	(1,252)	(14.1)	31,841	6.0	
Asia, Other	1,462	1.1	1,350	1.0	(111)	(7.7)	6,285	1.2	
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[🛪] Numbers by area are based on location of clients, and numbers per country or area are recorded as reference values.

5. Subcontracting Costs

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1st Quarter Total	1Q FY I	Var.2020	1Q FY I	Mar.2021	Y	οΥ	FY Ma	ar.2020
15t Quarter Total	Amount	Share(%)	Amount	Share(%)	Diff.	Change(%)	Amount	Share(%)
Subcontracting Costs	39,064	30.2	42,372	32.3	3,307	8.5	161,305	30.5
(Subcontracting Costs to China)	7 122	18.2	7 176	16.9	54	0.8	28 514	17 7

^{*} Share for subcontracting costs shows share of sales

^{*} Subcontracting costs to China & Percentage in total subcontracting costs.

6. Cash Flow

(JPY million)

1st Quarter Total	1Q FY Mar. 2020	1Q FY Mar. 2021	YoY		FY Mar.2020
	Amount	Amount	Diff.	Change(%)	Amount
Operating Activities	35,379	21,623	(13,755)	(38.9)	102,787
Investing Activities	(7,860)	(6,456)	1,404	(17.9)	18,382
(Investing Activities except Cash management purpose investment)	(7,805)	(7,644)	161	(2.1)	(6,985)
Free Cash Flow	27,518	15,167	(12,351)	(44.9)	121,169
(Free Cash Flow except Cash management purpose investment)	27,573	13,979	(13,593)	(49.3)	95,801
Financing Activities	(21,367)	(2,459)	18,907	(88.5)	(139,857)
Net increase in Cash and cash equivalents	4,787	14,487	9,699	202.6	(22,421)
(Net increase in Cash and cash equivalents except Cash management purpose investment)	4,842	13,299	8,456	174.6	(47,790)
Cash and cash equivalents at end of period	127,988	115,265	(12,722)	(9.9)	100,778
Cash and cash equivalents + Cash Management purpose investment	157,567	118,134	(39,432)	(25.0)	104,842

^{*} Cash management purpose investment is investments in bonds, etc., with maturities of longer than three months from date of purchase to date of redemption.

7. Capital Expenditure, **Research and Development Expenses**

(JPY million)

				(0
1Q FY Mar. 2020	1Q FY Mar. 2021	Yo	Υ	FY Mar.2020
Amount	Amount	Diff.	Change(%)	Amount
6,462	6,878	416	6.4	28,496
1,339	1,928	588	43.9	6,684
5,122	4,950	(172)	(3.4)	21,811
679	765	85	12.6	4,310
	2020 Amount 6,462 1,339 5,122	2020 2021 Amount Amount 6,462 6,878 1,339 1,928 5,122 4,950	2020 2021 Amount Amount Diff. 6,462 6,878 416 1,339 1,928 588 5,122 4,950 (172)	2020 2021 Y o Y Amount Amount Diff. Change(%) 6,462 6,878 416 6.4 1,339 1,928 588 43.9 5,122 4,950 (172) (3.4)

8. Depreciation and Amortization

					(01 1 1111111011)
1st Quarter Total	1Q FY Mar. 2020	1Q FY Mar. 2021	YoY		FY Mar.2020
	Amount	Amount	Diff.	Change(%)	Amount
Tangible	2,148	2,257	109	5.1	9,439
Intangible	5,665	5,366	(298)	(5.3)	20,974
Depreciation and Amortization	7,813	7,624	(189)	(2.4)	30,414

9. Order Backlog by segment (Total)

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At the end of the 1st Quarter	1Q FY Mar. 2020	1Q FY Mar. 2021	Yo	Υ
	Amount	Amount	Diff.	Change(%)
Consulting	9,954	10,743	788	7.9
Financial IT Solutions	128,894	143,736	14,842	11.5
Industrial IT Solutions	83,708	76,618	(7,089)	(8.5)
IT Platform Services	12,558	13,199	641	5.1
Total	235,115	244,297	9,182	3.9
(Order backlog in the current FY)	228,872	235,264	6,391	2.8

(JPY million)

At beginning of period	FY Mar. 2020	FY Mar. 2021	Yo	Υ
	Amount	Amount	Diff.	Change(%)
Consulting	3,559	4,339	779	21.9
Financial IT Solutions	154,930	165,449	10,518	6.8
Industrial IT Solutions	100,572	98,949	(1,623)	(1.6)
IT Platform Services	14,609	17,041	2,431	16.6
Total	273,672	285,779	12,106	4.4
(Order backlog in the current FY)	269,895	282,004	12,108	4.5

(Domestic/International)

(JPY million)

At the end of the 1st Quarter	1Q FY Mar. 2020	1Q FY Mar. 2021	Yo	Υ
	Amount	Amount	Diff.	Change(%)
Order backlog domestically				_
Consulting	9,550	10,147	597	6.3
Financial IT Solutions	128,282	143,047	14,765	11.5
Industrial IT Solutions	57,660	56,346	(1,313)	(2.3)
IT Platform Services	12,558	13,199	641	5.1
Total	208,051	222,741	14,690	7.1
Order backlog of overseas subsidi	iaries			
Overseas subsidiaries	27,064	21,556	(5,507)	(20.4)
IT Platform Services Total Order backlog of overseas subsidi	12,558 208,051 aries	13,199 222,741	641 14,690	5.1 7.1

				(
At beginning of period	FY Mar. 2020	FY Mar. 2021	Yo	Υ
	Amount	Amount	Diff.	Change(%)
Order backlog domestically				
Consulting	3,253	4,043	790	24.3
Financial IT Solutions	154,568	165,143	10,575	6.8
Industrial IT Solutions	69,368	68,913	(454)	(0.7)
IT Platform Services	14,609	17,041	2,431	16.6
Total	241,799	255,141	13,342	5.5
Order backlog of overseas subsid	iaries			
Overseas subsidiaries	31,873	30,637	(1,235)	(3.9)

10. Order Volume by segment (Total)

(JPY million)

				,
1st Quarter Total	1Q FY Mar. 2020	1Q FY Mar. 2021	Yo	Υ
	Amount	Amount	Diff.	Change(%)
Consulting	14,016	13,319	(697)	(5.0)
Financial IT Solutions	41,991	47,749	5,758	13.7
Industrial IT Solutions	28,939	23,360	(5,579)	(19.3)
IT Platform Services	5,990	5,243	(746)	(12.5)
Total	90,938	89,673	(1,265)	(1.4)

(Domestic/International)

1st Quarter Total	1Q FY Mar. 2020	1Q FY Mar. 2021	Yo	Υ
·	Amount	Amount	Diff.	Change(%)
Order Volume domestically				
Consulting	13,009	12,417	(592)	(4.6)
Financial IT Solutions	40,817	46,549	5,731	14.0
Industrial IT Solutions	23,101	23,978	876	3.8
IT Platform Services	5,946	5,176	(769)	(12.9)
Total	82,874	88,120	5,246	6.3
Order Volume of overseas	subsidiaries			
Overseas subsidiaries	8,063	1,552	(6,511)	(80.7)

FY March 2021 Financial Results Forecasts (Consolidated)

1. Highlights and Dividend forecasts

There is no change to the financial results forecasts announced on April 28, 2020.

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		FY Mar.2020	FY Mar.2021	YoY		
		(Results)	(Forecasts)	1 0		
		Amount	Amount	Diff.	Change(%)	
S	ales	528.8	540.0	11.1	2.1	
	Consulting Services	96.8	96.0	(0.8)	(0.9)	
	System Development &	161.7	168.0	6.2	3.9	
	System Application Sales	101.7	100.0	0.2	ა.ყ	
	System Management &	251.9	258.0	6.0	2.4	
	Operation Services	251.9	230.0	0.0	2.4	
	Product Sales	18.3	18.0	(0.3)	(2.2)	
C	perating Profit	83.1	83.0	(0.1)	(0.2)	
(Operating Profit Margin)	15.7%	15.4%	(0.4P)		
F	Profit attributable to owners of parent	69.2	59.0	(10.2)	(14.8)	
C	Dividends per share(JPY)	32.00	34.00	2.00	6.3	
	Second quarter(JPY)	15.00	17.00	2.00	13.3	
	Fiscal year end(JPY)	17.00	17.00	_	_	

2. Sales Forecasts by segment

	FY Mai	r.2020	FY Mar.2021		Υd	\ V
	(Results)		(Forecasts)		101	
	Amount	Share(%)	Amount	Share(%)	Diff.	Change(%)
Consulting	38.5	7.3	36.0	6.7	(2.5)	(6.7)
Financial IT Solutions	273.5	51.7	285.0	52.8	11.4	4.2
Securities	112.7	21.3	125.0	23.1	12.2	10.9
Insurance	66.3	12.6	64.0	11.9	(2.3)	(3.6)
Banking	51.0	9.6	51.0	9.4	0.0	(0.0)
Other financial	43.4	8.2	45.0	8.3	1.5	3.7
Industrial IT Solutions	178.4	33.7	177.0	32.8	(1.4)	(8.0)
Distribution	66.7	12.6	66.0	12.2	(0.7)	(1.2)
Manufacturing, service and other	111.7	21.1	111.0	20.6	(0.7)	(0.6)
IT Platform Services	38.2	7.2	42.0	7.8	3.7	9.8
Total	528.8	100.0	540.0	100.0	11.1	2.1

3. Highlights (1H/2H)

(JPY billion)

					(
1st Half		FY Mar.2020	FY Mar.2021	YoY	
		(Results)	(Forecasts)	Y 0	Y
		Amount	Amount	Diff.	Change(%)
S	Sales	259.1	265.0	5.8	2.3
	Consulting Services	46.1	43.0	(3.1)	(6.8)
	System Development &	79.8	84.0	4.1	5.1
	System Application Sales	7 3.0	04.0	7.1	J. 1
	System Management &	123.8	128.0	4.1	3.4
	Operation Services	123.0	120.0	4.1	3.4
	Product Sales	9.2	10.0	0.7	7.9
C	perating Profit	40.9	39.0	(1.9)	(4.7)
((Operating Profit Margin)	15.8%	14.7%	(1.1P)	
F	Profit attributable to owners of parent	40.8	27.0	(13.8)	(34.0)

	FY Mar.2020	FY Mar.2021	YoY	
2nd Half	(Results)	(Forecasts)		
	Amount	Amount	Diff.	Change(%)
Sales	269.7	275.0	5.2	2.0
Consulting Services	50.7	53.0	2.2	4.5
System Development &	81.8	84.0	2.1	2.7
System Application Sales	01.0	04.0	2.1	
System Management &	128.0	130.0	1.9	1.5
Operation Services	120.0		1.9	1.5
Product Sales	9.1	8.0	(1.1)	(12.4)
Operating Profit	42.2	44.0	1.7	4.1
(Operating Profit Margin)	15.7%	16.0%	0.3P	
Profit attributable to owners of parent	28.3	32.0	3.6	12.7

4. Sales Forecasts by segment (1H/2H)

(JPY billion)

1st Half		FY Mar.2020 FY Mar (Results) (Forec			Υd	YoY	
	Amount	Share(%)	Amount	Share(%)	Diff.	Change(%)	
Consulting	17.1	6.6	15.0	5.7	(2.1)	(12.7)	
Financial IT Solutions	135.0	52.1	140.0	52.8	4.9	3.6	
Securities	53.8	20.8	61.0	23.0	7.1	13.2	
Insurance	33.9	13.1	30.0	11.3	(3.9)	(11.6)	
Banking	25.1	9.7	26.0	9.8	0.8	3.3	
Other financial	22.1	8.5	23.0	8.7	0.8	4.0	
Industrial IT Solutions	89.5	34.5	90.0	34.0	0.4	0.5	
Distribution	34.4	13.3	33.0	12.5	(1.4)	(4.1)	
Manufacturing, service and other	55.1	21.3	57.0	21.5	1.8	3.4	
IT Platform Services	17.3	6.7	20.0	7.5	2.6	15.2	
Total	259.1	100.0	265.0	100.0	5.8	2.3	

(JPY billion)

	FY Ma	FY Mar.2020		FY Mar.2021		YoY	
2nd Half	(Res	(Results)		(Forecasts)			
	Amount	Share(%)	Amount	Share(%)	Diff.	Change(%)	
Consulting	21.3	7.9	21.0	7.6	(0.3)	(1.9)	
Financial IT Solutions	138.4	51.3	145.0	52.7	6.5	4.7	
Securities	58.8	21.8	64.0	23.3	5.1	8.7	
Insurance	32.4	12.0	34.0	12.4	1.5	4.8	
Banking	25.8	9.6	25.0	9.1	(0.8)	(3.3)	
Other financial	21.2	7.9	22.0	8.0	0.7	3.3	
Industrial IT Solutions	88.9	33.0	87.0	31.6	(1.9)	(2.2)	
Distribution	32.3	12.0	33.0	12.0	0.6	2.0	
Manufacturing,	56.5	21.0	54.0	19.6	(2.5)	(4.6)	
service and other	30.3	21.0	34.0	19.0	(2.3)	(4.0)	
IT Platform Services	20.8	7.7	22.0	8.0	1.1	5.4	
Total	269.7	100.0	275.0	100.0	5.2	2.0	

These materials were prepared for the sole purpose of providing information to use as reference in making investment decisions, and are not intended as a solicitation for investment.

