

Envision the value, Empower the change

In an era of uncertainty, we envision a clear path toward unprecedented prosperity.

We lead the way with boldness and precision, realizing our customers' aspirations for a better society.

Creativity drives us to take on challenges, taking on challenges to growth, and growth to new possibilities. With every step forward, we open a greater tomorrow.

Envision the value, Empower the change

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Editorial Policy for the Integrated Report 2023

Since FY March 2014, NRI has published integrated reports that provide explanations while communicating important financial and non-financial information. These reports aim to give an overall picture of NRI in a concise and clear manner.

The Integrated Report 2023 introduces the medium- to long-term growth story and materiality found in the NRI Group Vision 2030 long-term management Vision and our Medium-Term Management Plan 2023–2025.

For information on our disclosure system, see the figure below. As for details and other related information that cannot be included due to space, we have included the source of the relevant information (e.g., websites and the Annual Securities Report) below and in the list of links on page 3, as well as within the pages of this Integrated Report.

NRI works toward the medium- to long-term enhancement of its corporate value. We strive for even deeper communication with stakeholders to enable the determination of its value.

Guidelines Referenced for the Disclosure of Information

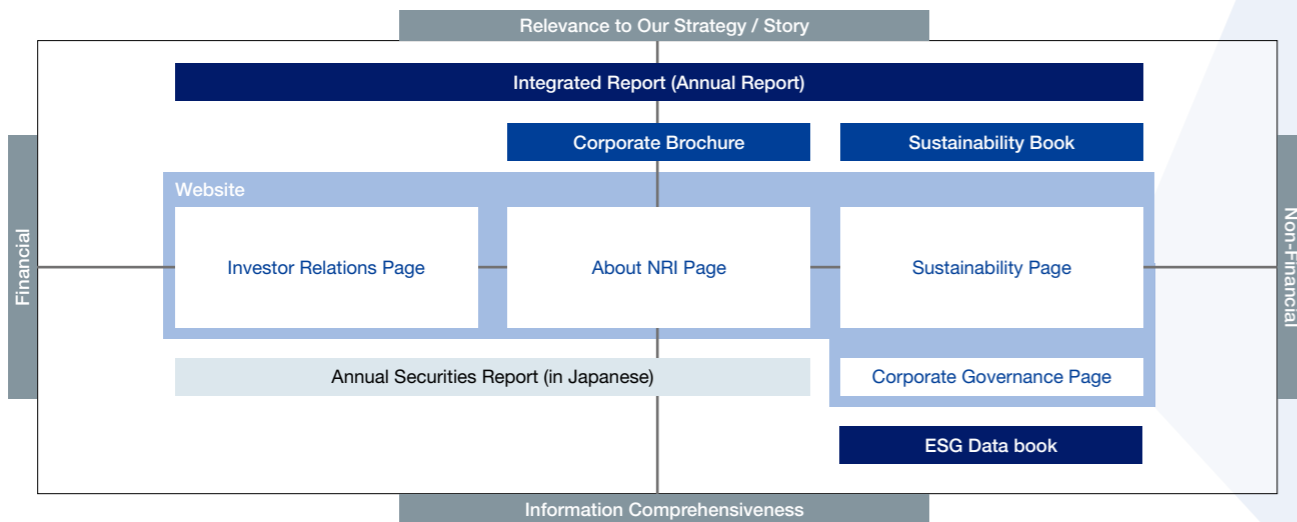
International Integrated Reporting Council (IIRC)
“The International <IR> Framework”

The Ministry of Economy, Trade and Industry’s “Guidance for Integrated Corporate Disclosure and Company-Investor Dialogues for Collaborative Value Creation”

Global Reporting Initiative (GRI) GRI Standard



Information Disclosure System



Cautionary Note on Forward-Looking Statements

- This Integrated Report is prepared for the purpose of providing information on our performance in FY March 31, 2023, and our strategy for the coming years, not for the purpose of attracting investment in stocks issued by Nomura Research Institute, Ltd. (NRI). In addition, this report contains absolutely no guarantees or pledges.
- The opinions and outlook contained herein reflect the views of management at the time of preparation. We do not offer any guarantees or pledges as to the accuracy or completeness of such information, which, moreover, is subject to alteration without advance notice.
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- For the purpose of convenience, within this report “NRI” is used to refer to the Company and in certain places the entire NRI Group.
- Departments and positions indicated in articles and photos are current at the time of implementation.

► NRI Website
<https://www.nri.com/en>

► About NRI
<https://www.nri.com/en/company>

○ Corporate Philosophy
https://www.nri.com/en/company/c_philosophy

○ Management Vision
<https://www.nri.com/en/company/vision>

○ Corporate Governance
https://www.nri.com/en/company/co_governance

○ NRI Group Companies and Offices
<https://www.nri.com/en/company/map>

► Investor Relations (IR)
<https://ir.nri.com/en/ir.html>

○ IR Library
<https://ir.nri.com/en/ir/library.html>

- Financial Results & Presentation
- Small Meeting Materials
- NRI Business Outline & Business Briefing Presentation
- Integrated Report (Annual Report)

○ Stock & Bond Information
<https://ir.nri.com/en/ir/stock.html>

○ NRI's Strengths
<https://ir.nri.com/en/ir/strength/strength01.html>

► Sustainability
<https://www.nri.com/en/sustainability>

○ Sustainability Book 2023
https://www.nri.com/en/-/media/Corporate/en/Files/PDF/sustainability/library/Sustainability_Book2023_e.pdf

○ ESG Databook 2023
https://www.nri.com/en/-/media/Corporate/en/Files/PDF/sustainability/library/ESG_Databook_2023_e.pdf

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